
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549**

SCHEDULE 14A INFORMATION
Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to § 240.14a-12

BAUSCH HEALTH COMPANIES INC.
(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box)

- No fee required.
 - Fee paid previously with preliminary materials.
 - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11.
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Your **Vote** Counts!

BAUSCH HEALTH COMPANIES INC.

2026 Annual Meeting
Vote by May 18, 2026
11:59 PM ET

BAUSCH Health

BAUSCH HEALTH COMPANIES INC.
ATTN: SEANA CARSON
2150 SAINT ELZEAR BLVD. WEST
LAVAL, QUEBEC H7L 4A8
CANADA



V92166-P41702

You invested in **BAUSCH HEALTH COMPANIES INC.** and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting To Be Held on May 19, 2026.**

Get informed before you vote

View the Notice of Annual Meeting of Shareholders and Management Proxy Circular, Proxy Statement and Annual Report online at www.ProxyVote.com OR you can receive a free paper or email copy of the material(s) only by requesting prior to May 5, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxymvote.com. You will need to provide your control number when requesting your copy. If sending an email, please include your control number (indicated below) in the subject line. The materials contain instructions on how to attend and/or vote at the virtual meeting. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

May 19, 2026
9:00 a.m. (Eastern Daylight Time)

Virtually at:
www.virtualshareholdermeeting.com/BHC2026

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

Voting Items	Board Recommends
1. Election of Directors	
1a. Thomas J. Appio	✔ For
1b. Christian A. Garcia	✔ For
1c. Michael Goettler	✔ For
1d. Sarah B. Kavanagh	✔ For
1e. Frank D. Lee	✔ For
1f. Sandra Leung	✔ For
1g. John A. Paulson	✔ For
1h. Robert N. Power	✔ For
1i. Eiry W. Roberts, M.D.	✔ For
1j. Amy B. Wechsler, M.D.	✔ For
2. The approval, in an advisory vote, of the compensation of our Named Executive Officers.	✔ For
3. The appointment of PricewaterhouseCoopers LLP to serve as the Company's auditor until the close of the 2027 Annual Meeting of Shareholders and to authorize the Board to fix the auditor's remuneration.	✔ For

NOTE: Such other business as may properly come before the meeting or any adjournment or postponement thereof.

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".